

## **Packaging Materials**

Welcome to 2023 ... let's get straight to it; here's what you need to know ...

A little bit of everything all at once – can be used to describe industries across the U.S. economy. Some market sectors are clearly faring better than others as economies adjust to a post-pandemic era, higher interest rate environment, rotating consumer spend, and acute geopolitical tensions.

Not even a traditionally resilient packaging sector can withstand the pressure of constantly evolving demand/supply and price/cost dynamics. Across packaging substrates, valuation multiples have generally declined 1x - 2x 'turns' of EBITDA from the peaks reached in 2021.

That said, valuations are meaningfully higher than pre-Great Recession levels and in-line with post-Great Recession averages, as evidenced by decades of consolidation by both strategic and financial sponsor acquirers. The COVID induced 'valuation euphoria' that launched packaging multiples above post-Great Recession averages has now waned. Sellers and Buyers will need to continue re-calibrating expectations and valuations under a higher cost of capital environment.

The impact from public market valuation compression also extends to middle-market packaging businesses. Investors, and in particular, lenders are scrutinizing even the most prime packaging candidates with a cautious demeanor extending beyond just 2023 and looking forward into 2024 and 2025.

Pace of Activity: packaging M&A transactions through the first two months of 2023 is off relative to the same period in 2022. Overall packaging M&A activity in 2023 is anticipated to be flat to moderately lower than last year as middle-market businesses take a "wait & rebuild" approach before testing the institutional market.

Enterprise Value / TTM EBITDA							
Category	Great Recession Average	Post- Recession Average	COVID Average	Current			
FRC	6.7x	9.7x	10.0x	8.0x - 9.0x			
Paper	5.5x	7.5x	7.5x	6.0x - 7.0x			
Glass & Cans	6.7x	9.0x	11.3x	9.0x - 10.0x			
Labels	7.0x	9.7x	12.2x	10.0x - 11.0x			

Transaction Count							
Region	2021	2022	YTD 2022	YTD 2023			
NA	95	74	20	12			
EMEA	89	70	30	9			
RoW	9	7	2	-			
Total	193	151	52	21			

Source: HCA-subscribed research, databases and other tools.

Note: Transactions are not always reported; count captures broad, meaningful cross section.

As we always note – not all businesses are created equal. Competition is a reality; management aptitude differs; growth opportunities are incongruent; and end markets matter. Businesses compete in living, breathing ecosystems ... the answer to "How much is my business worth" is as dynamic as the businesses that management teams steer.

# Public Company Valuations and Transaction Activity



Source: CapitalIQ, company filings.

# **Public Company Valuations**

\$ in millions, except per share data		2/23/23			TTM Data			NTM Est. Growth	EV N	EV Multiple	
		Share	Market	Enterprise		0 5 5:			TTM	TTM	
Flexibles, Rigids, & Closures	Company Name  Amcor plc CCL Industries Inc. AptarGroup, Inc. Berry Global Group, Inc. Sealed Air Corporation Sonoco Products Company San Miguel Corporation Huhtamäki Oyj Winpak Ltd. Transcontinental Inc.	\$11.31 47.29 114.56 61.23 49.40 58.83 1.93 34.61 30.60 11.24 Median Average	\$16,466 8,346 7,492 7,433 7,112 5,737 4,593 3,612 1,989 978 \$6,424 \$6,376	\$23,161 9,469 8,609 16,721 10,408 8,982 29,694 5,271 1,660 1,826 \$9,226 \$11,580	\$14,971 4,716 3,322 13,982 5,642 7,251 23,900 4,787 1,168 2,170 \$5,214 \$8,191	\$2,855 1,267 1,164 2,355 1,773 1,440 3,671 783 329 335 \$1,353 \$1,597	9.1% 26.9% 35.0% 16.8% 31.4% 19.9% 15.4% 16.4% 28.2% 15.4% 19.5% 22.4%	(0.5%) 3.9% 3.9% (1.7%) 6.0% 2.6% NA (1.0%) 5.3% 2.7% 2.7% 2.3%	Sales  1.55x 2.01x 2.59x 1.20x 1.84x 1.24x 1.10x 1.42x 0.84x 1.33x 1.50x	11.4x 10.9x 14.1x 8.0x 9.1x 8.7x 9.4x 8.0x 7.4x 6.2x 8.9x 9.3x	
Paper	International Paper Company Packaging Corporation of America Smurfit Kappa Group Plc Mondi plc WestRock Company Graphic Packaging Holding Company Sonoco Products Company DS Smith Plc San Miguel Corporation Greif, Inc. Mayr-Melnhof Karton AG Cascades Inc.	\$36.55 137.40 36.78 16.91 31.76 23.56 58.83 4.00 1.93 70.45 165.25 7.77 Median Average	\$12,796 12,623 9,455 8,202 8,088 7,236 5,737 5,499 4,593 3,574 3,305 780 \$6,486 \$6,824	\$18,001 14,610 12,649 9,760 17,904 12,590 8,982 6,928 29,694 5,650 4,956 2,271 \$11,175 \$12,000	\$21,161 8,478 13,696 9,514 21,227 9,440 7,251 9,401 23,900 6,350 4,327 3,300 \$9,421 \$11,504	\$6,018 2,091 4,342 3,669 3,994 1,837 1,440 838 3,671 1,285 1,095 311 \$1,964 \$2,549	28.4% 24.7% 31.7% 38.6% 18.8% 19.5% 19.9% 8.9% 15.4% 20.2% 25.3% 9.4% 20.0% 21.7%	(3.4%) (3.2%) (6.5%) NA (0.4%) 5.1% 2.6% 5.5% NA (5.7%) 4.9% 6.9% 1.1% 0.6%	0.85x 1.72x 0.92x 1.03x 0.84x 1.33x 1.24x 0.74x 1.24x 0.89x 1.15x 0.69x 0.97x 1.05x	6.0x 7.8x 5.4x 5.0x 5.5x 7.9x 8.7x 6.4x 9.4x 6.1x 7.6x 7.8x 7.0x 6.9x	
Glass & Cans	Ball Corporation Crown Holdings, Inc. CCL Industries Inc. San Miguel Corporation Greif, Inc. O-I Glass, Inc.	\$57.03 86.68 47.29 1.93 70.45 21.68 Median Average	\$18,083 10,286 8,346 4,593 3,574 3,347 \$6,469 \$8,038	\$26,989 17,151 9,469 29,694 5,650 7,631 \$13,310 \$16,097	\$15,349 12,943 4,716 23,900 6,350 6,856 \$9,900 \$11,685	\$2,583 2,300 1,267 3,671 1,285 1,213 \$1,793 \$2,053	16.8% 17.8% 26.9% 15.4% 20.2% 17.7% 17.7%	1.8% 2.6% 3.9% NA (5.7%) 5.3% 2.6% 1.6%	1.76x 1.33x 2.01x 1.24x 0.89x 1.11x 1.28x 1.39x	13.8x 12.5x 10.9x 9.4x 6.1x 7.6x 10.1x 10.0x	
Labels	Avery Dennison Corporation CCL Industries Inc. Ennis, Inc.	\$181.74 47.29 21.53 Median Average	\$14,689 8,346 556 \$8,346 \$7,864	\$17,749 9,469 483 \$9,469 \$9,234	\$9,039 4,716 429 \$4,716 \$4,728	\$2,404 1,267 130 \$1,267 \$1,267	26.6% 26.9% 30.3% 26.9% 27.9%	2.6% 3.9% (2.1%) 2.6% 1.5%	1.96x 2.01x 1.13x 1.96x 1.70x	13.2x 10.9x 6.2x 10.9x 10.1x	
Ove	erall Paper, Plastic, and Packaging	Median Average	\$5,737 \$6,872	\$9,760 \$12,413	\$8,478 \$10,253	\$1,773 \$2,120	19.9% 21.7%	2.6% 1.1%	1.24x 1.26x	7.9x 8.2x	

### What We are About

#### An Alliance With Our Clients

#### **Experienced Professionals**

A 20-year firm with professionals that have 120 years of combined experience in middle-market mergers & acquisitions and corporate finance advisory services

#### **Senior Banker Immersion**

From engagement inception through post-closing transaction functions, our senior bankers lead the charge to achieve a successful outcome

#### **The Right Capital**

Capital is a commodity ... the investor behind the capital is targeted based on our client's objectives

#### **Objective Advice**

We provide frank advice, backed with analysis and perspective, to map out and execute a process to reach our clients' transaction objectives

#### **Results Driven**

Meticulously craft a transaction blueprint with steadfast commitment to achieve our client's goals

#### **Industry Expertise**

Real-time pulse of sector activity, corporate and private equity participants and enterprise valuation metrics



### Services & Industries

With more than 300 completed transactions, HCA's investment bankers maintain relationships with key decision-makers among strategic buyers and investors and comprehensive coverage of relevant private equity groups and family offices

- · Merger and Acquisition Advisory
- · Equity and Debt Capital Placement
- · Strategic Alternatives Assessment
- Exclusive Sales and Divestitures
- Strategic Planning
- Management Buy-outs
- Recapitalizations



### Proven Track Record of Successful Transactions

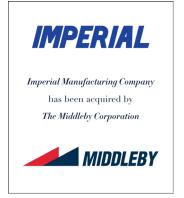


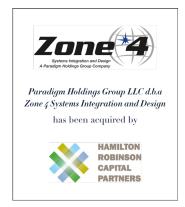


















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